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INFORMATION SERVICES  
VENDOR FINANCIAL  
WATCH

1990  
Annual Performance

**INPUT®**

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the 1990s, the number of people in the UK who are aged 65 and over has increased by 1.5 million, and the number of people aged 75 and over has increased by 1 million (Office of National Statistics 2000).

There is a growing awareness of the need to address the needs of older people in the community. The Department of Health (1999) has published a strategy for older people, which sets out a vision for the future of older people's health and social care. The strategy is based on the following principles: older people should be able to live independently in their own homes; older people should be able to access the services they need; and older people should be able to participate in the decisions that affect their lives.

The strategy also sets out a number of key objectives for the future of older people's health and social care. These include: to improve the quality of life of older people; to reduce the inequalities in health and social care; to ensure that older people are able to access the services they need; and to ensure that older people are able to participate in the decisions that affect their lives.

The strategy is a key document for the future of older people's health and social care in the UK. It sets out a vision for the future of older people's health and social care, and sets out a number of key objectives for the future of older people's health and social care. The strategy is a key document for the future of older people's health and social care in the UK.

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**Vendor Analysis Program (VAP)**

***Information Services Vendor Financial  
Watch—1990 Annual Performance***

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the 1990s, the number of people with a mental health problem has increased by 50% (Mental Health Act 1983, 1990). The number of people with a mental health problem who are in contact with mental health services has increased by 100% (Mental Health Act 1983, 1990).

There is a growing awareness of the need to improve the quality of care for people with a mental health problem. The Mental Health Act 1983, 1990, and the Mental Health Act 2003, 2007, have all been amended to improve the quality of care for people with a mental health problem. The Mental Health Act 2003, 2007, has been amended to improve the quality of care for people with a mental health problem.

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the 1990s, the number of people with a mental health problem has increased by 50% (Mental Health Foundation 2000). The prevalence of mental health problems in the UK is estimated to be 10% (Mental Health Foundation 2000).

There is a growing awareness of the need to address the needs of people with mental health problems. The Department of Health (2000) has published a strategy for mental health care, which aims to improve the lives of people with mental health problems. The strategy is based on the following principles:

- People with mental health problems should be treated as individuals, with their own needs and wishes.
- People with mental health problems should be given the opportunity to participate in decisions about their care.
- People with mental health problems should be given the opportunity to live in the community.
- People with mental health problems should be given the opportunity to work and study.

The strategy also aims to improve the lives of people with mental health problems by providing them with the following services:

- Early intervention services, which aim to identify and treat mental health problems as early as possible.
- Community mental health teams, which provide a range of services to people with mental health problems living in the community.
- Crisis services, which provide support to people with mental health problems who are in crisis.

The strategy also aims to improve the lives of people with mental health problems by providing them with the following services:

- Aftercare services, which provide support to people with mental health problems who have been discharged from hospital.
- Rehabilitation services, which aim to help people with mental health problems to live independently in the community.
- Supportive housing, which provides a range of housing options for people with mental health problems.

The strategy also aims to improve the lives of people with mental health problems by providing them with the following services:

- Employment services, which aim to help people with mental health problems to find and keep a job.
- Education services, which aim to help people with mental health problems to improve their educational attainment.
- Social services, which aim to help people with mental health problems to improve their social skills and relationships.

The strategy also aims to improve the lives of people with mental health problems by providing them with the following services:

- Family support services, which aim to provide support to the families of people with mental health problems.
- Carer support services, which aim to provide support to the carers of people with mental health problems.
- Peer support services, which aim to provide support to people with mental health problems who are experiencing similar problems.





## Introduction

### A

#### Objective

The Vendor Financial Watch (VFW) is INPUT's comparison of the financial performance of public information services companies. It provides vendor-by-vendor and industry-sector comparisons of performance of public companies' active in the U.S. information services industry. The information can be used to compare company performance against the performance of similar companies, sectors of the information industry, and the industry as a whole.

The revenue and net income of each information services industry sector are analyzed. A five-year financial history, from 1986 to 1990, is provided for each sector and the entire industry, along with a two-year history, from 1989 to 1990, for each public company. **Extraordinary company results are explained in the footnotes in the appropriate exhibits.**

The summary analysis at the beginning of the VFW report analyzes the comparative trends among modes and comments on the overall financial trend of the public companies within the total information services market.

The data contained herein are extracted from published sources, annual reports, and 10-K and 10-Q reports.

This issue of the VFW covers 120 public information services vendors. Only companies that are independent public companies based in the United States are included. The companies have to receive over 50% of their revenues from information services and software products. Companies that are computer manufactures are not included.

the 1990s, the number of people in the UK who are employed in the public sector has increased by 1.5 million, from 2.5 million in 1980 to 4 million in 1995. The public sector has become a major employer in the UK, and its growth has been a major factor in the overall growth of the economy.

The public sector has also become a major employer of women. In 1980, women made up 40% of the public sector workforce, and by 1995, this had increased to 50%. This increase has been driven by a number of factors, including the growth of the public sector, the increasing participation of women in the workforce, and the increasing demand for public services.

The public sector has also become a major employer of people with disabilities. In 1980, people with disabilities made up 10% of the public sector workforce, and by 1995, this had increased to 20%. This increase has been driven by a number of factors, including the growth of the public sector, the increasing participation of people with disabilities in the workforce, and the increasing demand for public services.

The public sector has also become a major employer of people from ethnic minorities. In 1980, people from ethnic minorities made up 5% of the public sector workforce, and by 1995, this had increased to 15%. This increase has been driven by a number of factors, including the growth of the public sector, the increasing participation of people from ethnic minorities in the workforce, and the increasing demand for public services.

The public sector has also become a major employer of people from the lower social classes. In 1980, people from the lower social classes made up 30% of the public sector workforce, and by 1995, this had increased to 40%. This increase has been driven by a number of factors, including the growth of the public sector, the increasing participation of people from the lower social classes in the workforce, and the increasing demand for public services.

The public sector has also become a major employer of people from the lower income groups. In 1980, people from the lower income groups made up 20% of the public sector workforce, and by 1995, this had increased to 30%. This increase has been driven by a number of factors, including the growth of the public sector, the increasing participation of people from the lower income groups in the workforce, and the increasing demand for public services.

The public sector has also become a major employer of people from the lower education levels. In 1980, people from the lower education levels made up 15% of the public sector workforce, and by 1995, this had increased to 25%. This increase has been driven by a number of factors, including the growth of the public sector, the increasing participation of people from the lower education levels in the workforce, and the increasing demand for public services.

The public sector has also become a major employer of people from the lower health status. In 1980, people from the lower health status made up 10% of the public sector workforce, and by 1995, this had increased to 20%. This increase has been driven by a number of factors, including the growth of the public sector, the increasing participation of people from the lower health status in the workforce, and the increasing demand for public services.

The public sector has also become a major employer of people from the lower life expectancy. In 1980, people from the lower life expectancy made up 5% of the public sector workforce, and by 1995, this had increased to 15%. This increase has been driven by a number of factors, including the growth of the public sector, the increasing participation of people from the lower life expectancy in the workforce, and the increasing demand for public services.

The public sector has also become a major employer of people from the lower quality of life. In 1980, people from the lower quality of life made up 5% of the public sector workforce, and by 1995, this had increased to 15%. This increase has been driven by a number of factors, including the growth of the public sector, the increasing participation of people from the lower quality of life in the workforce, and the increasing demand for public services.

The public sector has also become a major employer of people from the lower social capital. In 1980, people from the lower social capital made up 5% of the public sector workforce, and by 1995, this had increased to 15%. This increase has been driven by a number of factors, including the growth of the public sector, the increasing participation of people from the lower social capital in the workforce, and the increasing demand for public services.

The public sector has also become a major employer of people from the lower social cohesion. In 1980, people from the lower social cohesion made up 5% of the public sector workforce, and by 1995, this had increased to 15%. This increase has been driven by a number of factors, including the growth of the public sector, the increasing participation of people from the lower social cohesion in the workforce, and the increasing demand for public services.

The public sector has also become a major employer of people from the lower social trust. In 1980, people from the lower social trust made up 5% of the public sector workforce, and by 1995, this had increased to 15%. This increase has been driven by a number of factors, including the growth of the public sector, the increasing participation of people from the lower social trust in the workforce, and the increasing demand for public services.

**B****Report Structure**

The VFW report is divided into seven chapters. The remaining chapters are the following:

- Chapter II - Total information services industry financial performance
- Chapters III through VII cover the following industry sectors:
  - III - Processing/Network Services Companies
  - IV - Electronic Information Services Companies
  - V - Software Products Companies
  - VI - VAR/Turnkey Systems Companies
  - VII - Professional Services Companies

The industry sectors are from INPUT's information services industry structure shown in Exhibit I-1. This structure forms the foundation for all of INPUT's market analyses and forecasts.

**C****Data Reported**

Financial data provided for each vendor includes individual annual revenue and net income and comparisons of performance for 1989 versus 1990. Comparisons of revenue and net income growth rates for each industry sector are provided for 1986 through 1990.

- The data is provided on a calendar-year rather than a fiscal-year basis for meaningful comparison.
- Net income is income after taxes and extraordinary items.
- Vendors are categorized according to the service mode from which they derive the largest proportion of their 1990 revenues.

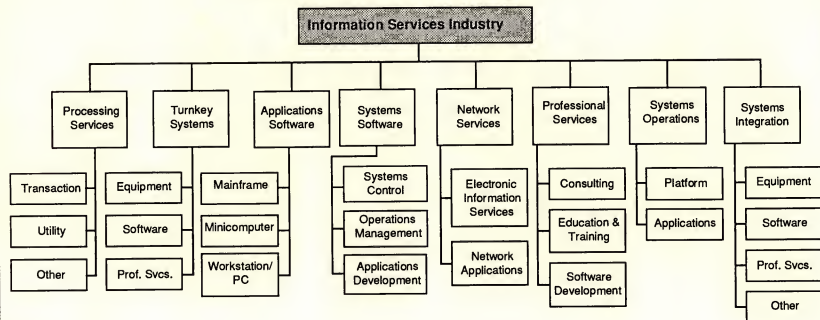
**D****Company Changes****1. Companies Added in 1990**

Vendors added to the 1990 VFW are:

- |                             |                              |
|-----------------------------|------------------------------|
| • Equifax                   | • Novell                     |
| • Saztec International      | • Phoenix Technologies       |
| • SunGard Data              | • Rabbit Software            |
| • Warner Computer Systems   | • Spinnaker Software         |
| • Data Transmission Network | • Symantec                   |
| • PC Quote                  | • Verdex                     |
| • Altai                     | • Aldus                      |
| • BMC Software              | • Consilium                  |
| • Borland                   | • Structural Dynamics        |
| • Goal Systems              | • System Software Associates |
| • Index Technology          | • Valid Logic                |
| • KnowledgeWare             | • Wicat Systems              |



## Information Services Industry Structure—1991



Source: INPUT



- Cognitive Systems
- World Wide Computer Services
- Computer Research
- Corporate Software
- Delphi Information Systems
- FileNet
- Iverson
- Xyvision

## **2. Companies Moved**

Companies moved from one service mode category to another are the following:

- Interleaf was moved from turnkey systems to applications software products.
- American Management Systems was moved from government professional services to commercial professional services.
- Sterling Software was moved from government professional services to systems software.
- Comptek Research was moved from turnkey systems to government professional services.
- Scientific Software-Intercomp was moved from applications software products to commercial professional services.

## **3. Companies Removed**

Companies removed from the 1990 VFW are the following:

- DST Systems is now private
- GTECH is now private
- Systematics was acquired by Alltel
- Telecredit was acquired by Equifax
- Epsilon was acquired by American Express
- Cognos is a Canadian-based company
- Ingres was acquired by ASK Computer Systems
- Stockholder Systems was acquired by NYNEX
- Telos was acquired by Contel
- Daisy Systems is undergoing bankruptcy proceedings
- Worlco no longer files quarterly with the SEC

the 1990s, the number of people in the UK who are aged 65 and over has increased from 10.5 million to 12.5 million, and the number of people aged 75 and over has increased from 4.5 million to 6.5 million (Office of National Statistics 2000).

There is a growing awareness of the need to address the needs of older people in the community. The Department of Health (1999) has published a strategy for older people, which sets out a vision for the future of older people's services. The strategy is based on the following principles: older people should be able to live independently in their own homes; older people should be able to access the services they need; and older people should be able to participate in the decisions that affect their lives.

The strategy also sets out a number of objectives for the future of older people's services. These include: to improve the quality of care; to increase the choice of services; to improve the efficiency of services; and to ensure that services are accessible to all older people. The strategy is a key document for the development of older people's services in the UK.

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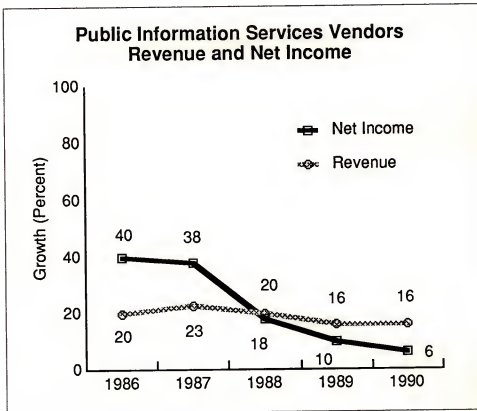


## II

## Public Information Systems Trends Analysis

Public information services companies as a group maintained steady growth during the past five years. In 1990, revenues for the group overall grew 16% over the 1989 revenue level. This is the same growth rate as recorded in 1989, slightly below the growth rates of the previous three years, as shown in Exhibit II-1.

EXHIBIT II-1





The most significant revenue growth in 1990 came from systems software, electronic information services, and applications software vendors. However, steady moderate growth was maintained by the government and commercial professional services and VAR/turnkey systems vendors.

Earnings, which have slowed consistently for the information services group as a whole during the past few years, grew only 6% for the year 1990, which is the fifth year in a row that net income growth has been less than the previous year.

Profitability for public information services vendors as a whole averaged 6.8% in 1990. In 1989, profitability averaged a somewhat higher 7%.

Exhibit II-2 provides a five-year history of the revenue and net income growth rates for each industry sector and for the industry as a whole.

Exhibit II-3 provides a comparison of the public company revenue growth and INPUT's most recent forecast of growth for each sector for all companies, both public and private in the U.S. information services industry. In general, the public companies' worldwide revenue growth rates are exceeding the projected growth for the U.S. information services industry.



## EXHIBIT II-2

**Public Information Services Vendors  
Growth Rates (Percent)**

		Revenue	Net Income
Processing/Network Services Companies	1986	17	5
	1987	16	39
	1988	17	4
	1989	15	22
	1990	11	-8
Electronic Information Services Companies	1986	42	2
	1987	32	45
	1988	30	-9
	1989	21	99
	1990	23	1255
Systems Software Products Companies	1986	44	48
	1987	57	67
	1988	46	56
	1989	26	20
	1990	25	19
Applications Software Products Companies	1986	23	53
	1987	30	-18
	1988	19	69
	1989	24	39
	1990	21	-11
VAR/Turnkey Systems Companies	1986	10	376
	1987	16	44
	1988	11	-29
	1989	5	-72
	1990	11	-26
Government Professional Services Companies	1986	16	38
	1987	16	-4
	1988	10	37
	1989	9	-31
	1990	10	36
Commercial Professional Services Companies	1986	20	-36
	1987	14	244
	1988	16	62
	1989	13	-31
	1990	14	109
Total Information Services Companies	1986	20	40
	1987	23	38
	1988	20	18
	1989	16	10
	1990	16	6

the 1990s, the number of people in the UK who are aged 65 and over has increased by 1.5 million, and the number of people aged 75 and over has increased by 1.2 million (Office for National Statistics 2000).

There is a growing awareness of the need to address the needs of older people in the community. The Department of Health (1999) has published a strategy for older people, which sets out a vision for the future of older people's services. The strategy is based on the following principles:

- Older people should be able to live independently in their own homes for as long as possible.
- Older people should be able to access the services and support they need to live independently.
- Older people should be able to participate in the decisions that affect their lives.
- Older people should be able to live in a safe and secure environment.

The strategy also sets out a number of key objectives for the future of older people's services, including:

- To ensure that older people have access to the services and support they need to live independently.
- To ensure that older people are able to participate in the decisions that affect their lives.
- To ensure that older people live in a safe and secure environment.

The strategy also sets out a number of key actions for the future of older people's services, including:

- To ensure that older people have access to the services and support they need to live independently.
- To ensure that older people are able to participate in the decisions that affect their lives.
- To ensure that older people live in a safe and secure environment.

The strategy also sets out a number of key actions for the future of older people's services, including:

- To ensure that older people have access to the services and support they need to live independently.
- To ensure that older people are able to participate in the decisions that affect their lives.
- To ensure that older people live in a safe and secure environment.

The strategy also sets out a number of key actions for the future of older people's services, including:

## EXHIBIT II-3

**Public Information Services Vendors—Revenue Growth versus U.S. Forecast (Percent)**

Industry Sector	U.S. Forecast* 1989-1990	Actual** Growth
Processing/Network Services Companies	8	11
Electronic Information Services Companies	17	23
Systems Software Products Companies	13	25
Applications Software Products Companies	12	21
VAR/Turnkey Systems Companies	9	11
Government Professional Services Companies	5	10
Commercial Professional Services Companies	11	14
Total Information Services Companies	12	16

\* All information services companies - forecasted growth of U.S. revenue

\*\* Public vs. information services companies - actual growth of worldwide revenue



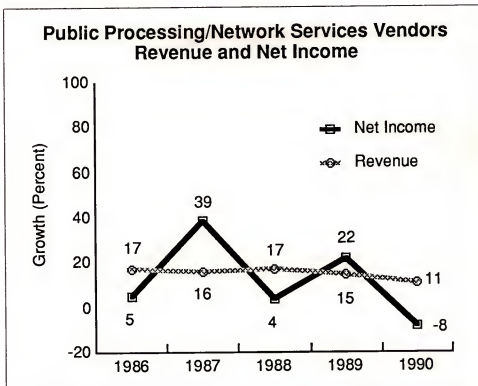




## Processing/Network Services Trends Analysis

Revenue growth for the public processing/network services group, as shown in Exhibit III-1, slowed to 11% during 1990. For the period 1986 through 1989, revenue growth had remained relatively constant, ranging between 15% and 17% per year. The actual 11% growth rate was higher than the 8% expected growth rate for this sector.

EXHIBIT III-1



The growth in earnings for this group has fluctuated significantly during the past five years. Earnings declined 8% in 1990, but earnings grew 22% in 1989, 4% in 1988, 39% in 1987, and 5% in 1986. Certainly, the economic environment of 1990 had a negative impact on this sector.



Profitability for the processing/network services group is running slightly below average for the information services industry as a whole. During 1990, the profit margin maintained by the group was 6.7%, close to the industry average of 6.8%.

It must be noted that several public processing/network services firms went private during 1990 and were omitted from this report, including DST Systems, GTECH, and Worlco Data, which is no longer required to file quarterly with the SEC due to its small number of stockholders. Companies acquired during 1990 and omitted from this report include Telecredit, which was acquired by Equifax, and Systematics, which was acquired by Alltel.

Exhibit III-2 lists the revenue and net income performance of the public processing/network services companies included in the 1990 report.



## EXHIBIT III-2

## Public Processing/Network Services Companies

Company Name	Revenue			Net Income		
	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)
ADP	1,689.5	1,736.0	3	196.2	219.7	12
COMDATA HOLDINGS	159.0	189.8	19	-11.7	-40.8 <sup>1</sup>	-249
COMP-U-CHECK	7.7	7.3	-5	-1.9	-0.4	79
COMPUTER LANG. RES.	126.1	119.4	-5	0.7	-4.5 <sup>2</sup>	-743
COMPUTER SERVICES	15.2	16.4	8	1.4	1.7	21
CONCORD COMP.	31.0	39.6	28	3.8	5.9	55
CYCARE	86.2	79.4	-8	3.1	-11.7 <sup>3</sup>	-477
EQUIFAX INC. <sup>4</sup>	1,001.6	1,078.8	8	63.5	63.9	1
FIRST FIN. MGMT.	666.7	925.1	39	56.8	72.9	28
FISERV	164.0	183.2	12	11.4	13.8	21
M/A/R/C	61.6	73.1	19	2.9	2.8	-3
NAT'L. DATA	269.3	249.6	-7	24.9	-6.1 <sup>5</sup>	-124
PAYCHEX	110.3	128.8	17	9.6	8.9	-7
PAY-FONE	5.9	5.3	-10	0.0	-0.3	-1,605
SANDATA	11.9	11.9	0	0.2	0.5	150
SAZTEC INT'L.	19.8	20.8	5	1.2	-0.8	-167
SEI	149.1	171.9	15	12.1	12.1	0
SHARED MEDICAL	390.0	403.1	3	23.1	22.7	-2
SUNGARD DATA <sup>6</sup>	201.1	262.1	30	17.1	20.5	20
TOTAL SYS. SVCS.	65.9	83.9	27	11.3	12.7	12
WARNER COMPUTER SYS.	31.1	46.8	50	1.1	-0.2	-118
Total	5,263.0	5,832.3	11	426.8	393.3	-8

- (1) Includes a \$23 million charge for the prepayment of a non-compete agreement related to acquisitions made from American Express during 1989.
- (2) Includes restructuring charges of \$5.1 million associated with CLR's plan to accelerate the migration of its tax processing business from mainframes to a micro-based network environment.
- (3) Includes pretax charges of \$20.9 million for write-offs and provisions for restructuring related primarily to discontinued software product lines.
- (4) Financials reflect the pooling-of-interests acquisition of Telecredit Inc. during 1990.
- (5) Includes charges totalling \$19.6 million, including a restructuring charge of \$10.7 million, related to the closing of three voice centers.
- (6) Financials reflect the pooling-of-interests acquisition of DYATRON during 1989.

the 1990s, the number of people in the UK who are aged 65 and over has increased by 1.5 million, and the number of people aged 75 and over has increased by 1.2 million (Office for National Statistics 2000). The number of people aged 65 and over is projected to increase to 10.5 million by 2025, and the number of people aged 75 and over to 7.5 million (Office for National Statistics 2000).

There is a growing awareness of the need to develop services to meet the needs of older people, and a number of initiatives have been launched in the UK to address this need. The Department of Health has launched the 'Age Friendly' initiative, which aims to ensure that services are designed to meet the needs of older people. The initiative includes a number of measures, such as ensuring that services are accessible to older people, and that staff are trained to meet the needs of older people. The initiative also includes a number of measures to ensure that older people are able to participate in decision-making about their care.

The 'Age Friendly' initiative is a key part of the UK's strategy for ageing. It is a multi-departmental initiative, involving the Department of Health, the Department of Social Security, and the Department of Transport. The initiative is designed to ensure that services are designed to meet the needs of older people, and that older people are able to participate in decision-making about their care. The initiative is a key part of the UK's strategy for ageing, and is designed to ensure that services are designed to meet the needs of older people, and that older people are able to participate in decision-making about their care.

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## IV

## Electronic Information Services Trends Analysis

INPUT examines the public electronic information services vendors separately from the rest of the processing/network services group due to the difference in the market for these services.

Growth for companies focusing on providing electronic information services has slowed since 1986, but remains above the industry average. Growth for 1990 was 23%, somewhat higher than the 17% forecasted for this sector in the U.S. (see Exhibit II-3).

CUC International, the largest of the public electronic information services vendors, had 23% revenue growth in 1990.

Earnings growth has been more volatile for these vendors. For 1990, four of the six vendors in this group achieved earnings growth of over 100%.

Omitted from this report is Epsilon, which was acquired by American Express during 1990.

Exhibit IV-1 provides the five-year history of revenue and net income for this sector. Exhibit IV-2 lists the revenue and net income performance of the public electronic information services companies included in the 1990 report.

the 1990s, the number of people with a diagnosis of schizophrenia has increased in the United Kingdom (Meltzer 1997). The prevalence of schizophrenia in the United Kingdom is estimated to be 1.2% (Meltzer 1997).

There is a growing awareness of the need to improve the lives of people with a diagnosis of schizophrenia. The United Kingdom has a number of national strategies for mental health care, including the 1998 *Mental Health Act* (MHA) and the 1999 *Mental Health Review Board* (MHRB) (MHA 1998, MHRB 1999). The MHA and MHRB are part of a wider framework of legislation and policy designed to improve the lives of people with a diagnosis of schizophrenia. The MHA and MHRB are part of a wider framework of legislation and policy designed to improve the lives of people with a diagnosis of schizophrenia. The MHA and MHRB are part of a wider framework of legislation and policy designed to improve the lives of people with a diagnosis of schizophrenia.

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EXHIBIT IV-1

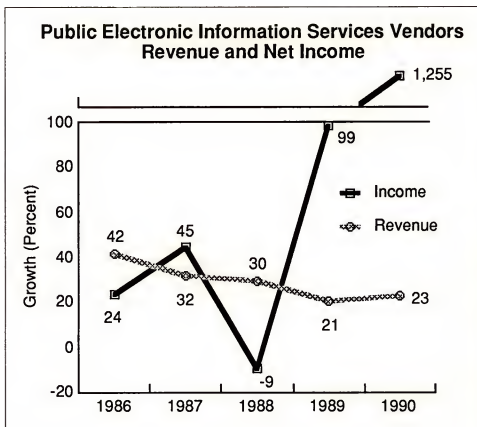


EXHIBIT IV-2

**Public Electronic Information Services Companies**

Company Name	Revenue			Net Income		
	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)
ACXIOM	84.9	99.5	17	5.7	4.7	-18
CUC INT'L.	367.5	453.6	23	8.1 <sup>1</sup>	17.5	116
DATA TRANSMISSION	14.2	18.0	27	0.5	1.4	180
INFO. RESOURCES	136.4	167.2	23	-12.1 <sup>2</sup>	4.5	369
LCS INDUSTRIES	33.4	42.5	27	0.2	0.4	100
PC QUOTE	9.1	10.0	10	-0.4	-1.4	-250
Total	645.5	790.8	23	2.0	27.1	1255

(1) Includes \$4.3 million in recapitalization costs.

(2) Includes restructuring costs of \$5 million and a \$10.7 million loss from discontinued operations, including three survey-related businesses.





## Software Products Trends Analysis

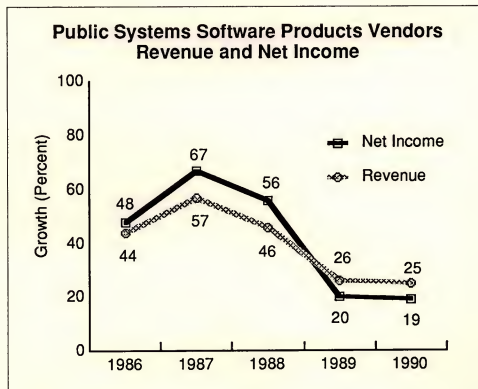
This chapter reports separately on the systems software and applications software products companies and then provides a comparison of the personal computer software products companies with all other software products companies.

### A

#### Systems Software Products Trends Analysis

Revenue growth for the systems software products vendors, as shown in Exhibit V-1, was 25% in 1990, compared to 26% in 1989, 46% in 1988, and 57% in 1987. The 25% growth was higher than the projected 14% overall growth rate for the systems software products sector.

EXHIBIT V-1





- Microsoft, now the largest of the public systems software products vendors, grew 55% during 1990.
- Computer Associates, previously the largest, grew 2% during 1990.
- KnowledgeWare had the most substantial growth for the group at 86%, followed by Borland at 83%.

Earnings growth for this group of vendors slowed to 19% during 1990. Vendors performing well above the group's average included Borland and Novell.

Profitability for this group of vendors for 1990 was 10.9%, well above the 6.8% average for the industry.

Significant changes in this sector include:

- The removal of Ingres Corporation because it was acquired by ASK Computer System, an applications software products vendor
- The early 1991 merger of Index Technology and Sage Software to form Intersolv, Inc.

Exhibit V-2 lists the revenue and net income of the public systems software products companies included in the 1990 report.

## B

### Applications Software Products Trends Analysis

Applications software products vendors have grown steadily during the past few years. In 1990, as shown in Exhibit V-3, revenues for the group grew 21% over the previous year.

- The most significant growth (45%) was achieved by Cadence Design Systems, which acquired Gateway Design Automation Corporation in a pooling of interests transaction in December 1989, and Automated Systems, Inc. in July 1990.
- This year, Interleaf's results have been included in the applications software segment of this report. In late 1989, the company announced it was exiting the turnkey systems business and focusing on providing software and services.

the 1990s, the number of people in the UK who are aged 65 and over has increased by 1.5 million (1990–1999) and is projected to increase by a further 1.5 million by 2010 (Office of National Statistics 2000). The number of people aged 65 and over is projected to increase by 2.5 million by 2020 (Office of National Statistics 2000).

There is a growing awareness of the need to develop strategies to meet the needs of the ageing population. The Department of Health (2000) has identified the need to develop a 'new paradigm' of care for the ageing population. This paradigm is based on the principle of 'active ageing', which is the process of maintaining and enhancing the health, participation and security of older people (Department of Health 2000).

The Department of Health (2000) has identified a number of key areas for action in order to achieve active ageing. These include: (1) promoting healthy living; (2) promoting participation in society; (3) promoting security; and (4) promoting the role of older people in society. The Department of Health (2000) has also identified a number of key areas for action in order to achieve active ageing. These include: (1) promoting healthy living; (2) promoting participation in society; (3) promoting security; and (4) promoting the role of older people in society.

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## EXHIBIT V-2

## Public Systems Software Products Companies

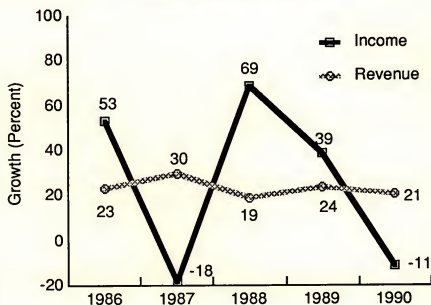
Company Name	Revenue			Net Income		
	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)
ADOBE SYSTEMS	121.4	168.7	39	33.7	40.1	19
ALTAI	5.6	7.3	30	-0.1	-0.4	-300
ASHTON-TATE	265.3	230.5	-13	-28.6	-18.1	37
BGS SYSTEMS	20.2	22.3	10	4.0	5.1	28
BMC SOFTWARE	82.0	125.0	52	17.9	27.8	55
BOOLE & BABBAGE	78.9	100.2	27	5.4	4.8	-11
BORLAND	104.4	190.8	83	9.7	22.6	133
COMPUTER ASSOC. <sup>1</sup>	1,290.2	1,310.7	2	133.2	162.0	22
GOAL SYSTEMS <sup>2</sup>	86.4	117.0	35	10.5	10.3	-2
INDEX TECHNOL	38.0	46.7	23	2.3	-1.0	-143
INFODATA SYS	12.0	12.2	2	-0.8	0.2	125
INFORMIX S/W	145.0	146.1 <sup>3</sup>	1	6.4	-46.4 <sup>3</sup>	-825
INTELLICORP	23.4	17.4	-26	1.3	-9.3 <sup>4</sup>	-815
KNOWLEDGEWARE	49.7	92.3	86	8.7	11.7	34
LEGENT	142.8 <sup>5</sup>	180.5	26	25.4 <sup>5</sup>	34.7	37
MICROSOFT	952.8	1,477.8	55	210.5	355.6	69
NOVELL	429.1	526.3	23	52.6	109.7	109
ON-LINE S/W	85.0	95.4	12	3.3	3.8	15
ORACLE <sup>6</sup>	753.8	1,058.9	40	88.3	57.4	-35
PANSOPHIC <sup>7</sup>	201.6	234.6	16	19.8	-14.7	-174
PHOENIX TECH	45.8	38.8	-15	-15.5	-18.4	-19
RABBIT S/W	5.5	8.5	55	-12.8	-3.3	74
SAGE SOFTWARE	23.9	30.9	29	2.3	4.2	83
SPINNAKER S/W	11.3	11.2	-1	-0.5	-3.3	-560
STERLING S/W	184.4	207.0	12	11.0	12.4	13
SYMANTEC <sup>8</sup>	64.9	95.3	47	7.9	6.7	-15
SYNERCOM TECH.	16.2	12.6	-22	1.1	-0.9	-182
SYSTEMS CENTER <sup>9</sup>	78.2	105.5	35	11.9	-27.9 <sup>10</sup>	-334
VERDIX	10.5	13.4	28	1.6	1.5	-6
Total	5,328.3	6,683.9	25	610.5	726.9	19

- (1) Results have been restated to reflect the pooling-of-interests acquisition of Cullinet in September 1989.
- (2) Financials for 1989 have been restated to reflect the pooling-of-interests acquisitions of MVS Software and Essential Software during 1990.
- (3) Results for 1990 have been restated to reflect Informix's recent voluntary adoption of a new, more conservative revenue recognition policy, restructuring costs of \$6 million, and a net negative cumulative adjustment of \$23.3 million for the effect of the change in policy on results from prior years.
- (4) Includes a charge of \$3.2 million from the cumulative effect of a change in the method of revenue recognition.
- (5) Results for 1989 were restated to reflect the pooling-of-interests acquisition of BST, Inc. in November 1989.
- (6) Results for certain quarters of calendar 1989 and 1990 have been restated to reflect a change in the method of revenue recognition and related sales expenses.
- (7) Results for periods prior to April 1990 have been restated to reflect the disposal of the company's graphics business. Losses for 1990 reflect discontinued operations, (including a Brazilian subsidiary) and reorganization expenses.
- (8) Results have been restated to reflect the pooling-of-interests acquisition of Peter Norton Computing.
- (9) Results have been restated to reflect the pooling-of-interests acquisitions of Software Developments International and UNITECH Software Inc.
- (10) Includes a one-time writedown of marketing rights (NET/MASTER) and restructuring expenses of \$23.1 million.





## EXHIBIT V-3

**Public Applications Software Products Vendors  
Revenue and Net Income**

During the past five years, growth in earnings has fluctuated continuously. In 1990, earnings declined 11%, compared to earnings growth of 39% for 1989. Results were negatively impacted by:

- Lotus Development, whose earnings dropped 192% due to a charge against earnings associated with the acquisition of Samna Corporation
- Valid Logic, with \$38 million in restructuring costs due to the decision to withdraw from the hardware distribution business

Profitability for the applications software products group declined to 8% during 1990, but remained above the industry average of 6.8%.

Omitted from the group this year was Stockholder Systems, which was acquired by NYNEX during 1990.

Exhibit V-4 lists the revenue and net income of the public applications software products companies included in the 1990 report.

the 1990s, the number of people in the UK who are aged 65 and over has increased by 1.5 million, and the number of people aged 75 and over has increased by 1 million (Office of National Statistics 2000). The number of people aged 65 and over is projected to increase to 6.5 million by 2020, and the number of people aged 75 and over to 3.5 million (Office of National Statistics 2000).

There is a growing awareness of the need to develop services to meet the needs of older people, and a number of initiatives have been launched to address this need. The Department of Health has launched the 'Age Friendly' initiative, which aims to ensure that services are designed to meet the needs of older people. The initiative includes a number of measures, such as ensuring that services are accessible to older people, and that staff are trained to meet the needs of older people. The initiative also includes a number of measures to ensure that older people are able to participate in decision-making about their care.

The 'Age Friendly' initiative is a key part of the government's strategy for improving the lives of older people. It is a multi-agency initiative, involving the Department of Health, the Department of Social Security, and a number of other government departments. The initiative is also a multi-sector initiative, involving a number of voluntary organizations and the private sector.

The 'Age Friendly' initiative is a key part of the government's strategy for improving the lives of older people. It is a multi-agency initiative, involving the Department of Health, the Department of Social Security, and a number of other government departments. The initiative is also a multi-sector initiative, involving a number of voluntary organizations and the private sector.

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## EXHIBIT V-4

## Public Applications Software Products Companies

Company Name	Revenue			Net Income		
	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)
ALDUS	98.6 <sup>1</sup>	135.0	37	17.1 <sup>1</sup>	23.8	39
AMERICAN S/W	86.3	99.8	16	17.2	17.6	2
AUTODESK	178.6	237.9	33	46.4	56.8	22
CADENCE DESIGN <sup>2</sup>	159.9	231.4	45	26.2	38.0	45
COMSHARE	94.6	115.9	23	6.3	6.4	2
CONSILIUM	25.1	33.0	31	4.2	4.9	17
CYBERTEK	24.0	28.6	19	1.8	3.3	83
FDP	14.7	16.8	14	-0.1	0.5	600
GENESEE	1.7	1.9	12	0.2 <sup>3</sup>	0.1	-50
HOGAN SYSTEMS	44.3 <sup>4</sup>	44.8	1	5.3 <sup>4</sup>	0.1	-98
INFO SCIENCE	13.8	12.0	-13	-0.4	0.0	100
INTERLEAF	114.8	84.1	-27	-15.6	-2.1	87
LOTUS DEVELOP	556.0	684.5	23	68.0 <sup>5</sup>	23.3 <sup>6</sup>	-66
MACNEAL SCHWEND	45.0	56.6	26	9.8	11.8	20
POLICY MGMT	265.6	346.1	30	26.8	37.2	39
SILVAR-LISCO	13.6	10.9	-20	-6.1	0.0	100
SOFTWARE PUB	110.4	153.5	39	18.8	20.6	10
S/W SVC AMER.	3.2	3.0	-6	-0.7	-1.1	-57
STRUCTURAL DYNAM	93.6	118.6	27	9.8	13.3	36
SYSTEM SOFT ASSOC	98.6	129.6	31	12.1	17.1	41
TIMBERLINE S/W	10.7	12.7	19	0.8	0.4	-50
VALID LOGIC	173.9	158.5	-9	10.0	-44.1 <sup>7</sup>	-541
WICAT SYSTEMS	44.5	51.4	16	0.2	2.7	1,250
WORDSTAR	41.9	36.4	-13	-3.3	-3.2	3
Total	2,313.4	2,803.0	21	254.8	227.4	-11

- (1) Restated to reflect the pooling-of-interests acquisition of Silicon Beach Software in February 1990.
- (2) All amounts have been restated to reflect the pooling-of-interests acquisitions of Gateway Design Automation Corporation in December 1989 and Automated Systems, Inc. in July 1990.
- (3) Includes a net gain of nearly \$70,000 from the sale of a building.
- (4) Results for 1989 were restated to reflect the sale of Hogan's BankVision product line.
- (5) Includes a pretax gain of \$6.8 million from the sale of Lotus Information Network Corporation, a provider of real-time stock market information using FM-sideband technology.
- (6) Includes a one-time charge against earnings of \$53 million associated with the acquisition of Samna Corporation in December 1990.
- (7) Includes restructuring costs of \$38.0 million associated with the company's decision to withdraw from the hardware distribution business.



## C

# Personal Computer versus Other Software Products Companies

Exhibit V-5 provides a summary comparison of the revenue and net income performance of two groups of public software products companies, personal computer software products companies and other software products companies. The companies included in the personal computer group include only those companies that receive the dominant share of their revenue from true personal computer software products.

EXHIBIT V-5

## Personal Computer versus Other Software Products Companies

	Revenue Change (Percent)	Net Income Change (Percent)
Personal computer companies	33	52
Other companies	18	-27

- For example, CASE product vendors such as Index Technology and KnowledgeWare were included in the "other" category since their products, while operating on a personal computer, are tied to the development of more traditional mainframe and minicomputer systems.

Exhibits V-6 and V-7 list the public software products companies by personal computer and "other."

EXHIBIT V-6

## Public Personal Computer Software Products Companies

Company Name	Revenue			Net Income		
	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)
ADOBE SYSTEMS	121.4	168.7	39	33.7	40.1	19
ALDUS	98.6	135.0	37	17.1	23.8	39
ASHTON-TATE	265.3	230.5	-13	-28.6	-18.1	37
AUTODESK	178.6	237.9	33	46.4	56.8	22
BORLAND	104.4	190.8	83	9.7	22.6	133
LOTUS DEVELOP	556.0	684.5	23	68.0	23.3	-66
MICROSOFT	952.8	1,477.8	55	210.5	355.6	69
NOVELL	429.1	526.3	23	52.6	109.7	109
PHOENIX TECH	45.8	38.8	-15	-15.5	-18.4	-19
RABBIT S/W	5.5	8.5	55	-12.8	-3.3	74
SOFTWARE PUB	110.4	153.5	39	18.8	20.6	10
SPINNAKER S/W	11.3	11.2	-1	-0.5	-3.3	-560
SYMANTEC	64.9	95.3	47	7.9	6.7	-15
TIMBERLINE S/W	10.7	12.7	19	0.8	0.4	-50
WICAT SYSTEMS	44.5	51.4	16	0.2	2.7	1250
WORDSTAR	41.9	36.4	-13	-3.3	-3.2	3
Total	3,041.2	4,059.3	33	405.0	616.0	52



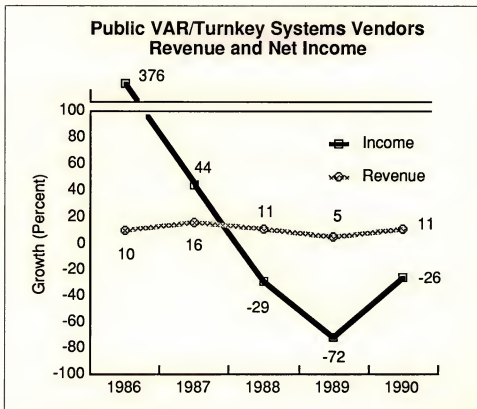
## VI

## VAR/Turnkey Systems Trends Analysis

Revenue growth for VAR/turnkey systems vendors has been moderate to low during the past five years, as indicated by Exhibit VI-1.

Revenue grew 11% for these vendors in 1990, compared to 5% in 1989 and 11% in 1988. The most significant contributors to the growth in 1990 were C3, Terrano, Corporate Software, and ASK Computer Systems.

EXHIBIT VI-1



the 1990s, the number of people in the UK who are aged 65 and over has increased by 1.5 million, and the number of people aged 75 and over has increased by 1.2 million (Office for National Statistics 2000).

There is a growing awareness of the need to address the needs of older people in the community. The Department of Health (1999) has published a strategy for older people, which sets out a vision for the future of older people's health and care. The strategy is based on the following principles: older people should be able to live independently and actively; older people should be able to access the services they need; and older people should be able to participate in decisions about their care.

The strategy also sets out a number of objectives for the future of older people's health and care. These include: to improve the health and quality of life of older people; to ensure that older people have access to the services they need; to ensure that older people are able to participate in decisions about their care; and to ensure that older people are able to live independently and actively.

The strategy is a key document for the future of older people's health and care in the UK. It sets out a vision for the future of older people's health and care, and sets out a number of objectives for the future of older people's health and care. The strategy is a key document for the future of older people's health and care in the UK.

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The performance, for revenue and net income, is substantially better for the personal computer companies than for all other companies.

- The performance of Microsoft and Novell are major factors in the excellent performance of personal computer software products companies.
- Ashton-Tate is the largest company in the personal computer software products category having a negative impact on this group's performance.
- A number of significant companies in the "other" category recorded lower growth rates in net income in 1990. Included are Systems Center, Informix, and Oracle.
- The largest company in the "other" category, Computer Associates, recorded a 22% increase in net income in 1990.

the 1990s, the number of people in the UK who are aged 65 and over has increased from 10.5 million to 13.5 million, and the number of people aged 75 and over has increased from 4.5 million to 6.5 million (Office of National Statistics 2000).

There is a growing awareness of the need to address the needs of older people, and the importance of the role of the family in supporting older people. The Department of Health (1999) has identified the need to support older people in their own homes, and the importance of the role of the family in supporting older people. The Department of Health (1999) has identified the need to support older people in their own homes, and the importance of the role of the family in supporting older people.

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## EXHIBIT V-7

## Other Public Software Products Companies

Company Name	Revenue			Net Income		
	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)
ALTAI	5.6	7.3	30	-0.1	-0.4	-300
AMERICAN S/W	86.3	99.8	16	17.2	17.6	2
BGS SYSTEMS	20.2	22.3	10	4.0	5.1	28
BMC SOFTWARE	82.0	125.0	52	17.9	27.8	55
BOOLE & BABBAGE	78.9	100.2	27	5.4	4.8	-11
CADENCE DESIGN	159.9	231.4	45	26.2	38.0	45
COMPUTER ASSOC.	1,290.2	1,310.7	2	133.2	162.0	22
COMSHARE	94.6	115.9	23	6.3	6.4	2
CONSILIUM	25.1	33.0	31	4.2	4.9	17
CYBERTEK	24.0	28.6	19	1.8	3.3	83
FDP	14.7	16.8	14	-0.1	0.5	600
GENESEE	1.7	1.9	12	0.2	0.1	-50
GOAL SYSTEMS	86.4	117.0	35	10.5	10.3	-2
HOGAN SYSTEMS	44.3	44.8	1	5.3	0.1	-98
INDEX TECHNOLOGY	38.0	46.7	23	2.3	-1.0	-143
INFODATA SYS.	12.0	12.2	2	-0.8	0.2	125
INFORMIX S/W	145.0	146.1	1	6.4	-46.4	-825
INFO SCIENCE	13.8	12.0	-13	-0.4	0.0	100
INTELLICORP	23.4	17.4	-26	1.3	-9.3	-815
INTERLEAF	114.8	84.1	-27	-15.6	-2.1	87
KNOWLEDGEWARE	49.7	92.3	86	8.7	11.7	34
LEGENT	142.8	180.5	26	25.4	34.7	37
MACNEAL SCHWEND	45.0	56.6	26	9.8	11.8	20
ON-LINE S/W	85.0	95.4	12	3.3	3.8	15
ORACLE	753.8	1,058.9	40	88.3	57.4	-35
PANSOPHIC	201.6	234.6	16	19.8	-14.7	-174
POLICY MGMT	265.6	346.1	30	26.8	37.2	39
SAGE SOFTWARE	23.9	30.9	29	2.3	4.2	83
SILVAR-LISCO	13.6	10.9	-20	-6.1	0.0	100
S/W SVC. AMER.	3.2	3.0	-6	-0.7	-1.1	-57
STERLING S/W	184.4	207.0	12	11.0	12.4	13
STRUCTURAL DYNAM	93.6	118.6	27	9.8	13.3	36
SYNERCOM TECH.	16.2	12.6	-22	1.1	-0.9	-182
SYSTEMS CENTER	78.2	105.5	35	11.9	-27.9	-334
SYSTEM SOFT ASSOC.	98.6	129.6	31	12.1	17.1	41
VALID LOGIC	173.9	158.5	-9	10.0	-44.1	-541
VERDIX	10.5	13.4	28	1.6	1.5	-6
Total	4,600.5	5,427.6	18	460.3	338.3	-27



## EXHIBIT VI-2

## Public VAR/Turnkey Systems Vendors

Company Name	Revenue			Net Income		
	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)
ASA INT'L	23.8	18.7	-21	0.5	0.3	-40
ASK COMP. SYS. <sup>1</sup>	189.6	249.7	32	9.3	4.7	-49
AUTO-TROL TECH.	76.9	77.2	0	-4.4	-2.1	52
BARRISTER INFO.	31.0	26.4	-15	-7.1 <sup>2</sup>	-3.5	51
C3	57.6	90.3	57	-19.3 <sup>3</sup>	-0.4 <sup>4</sup>	98
CERNER	56.7	51.3	-10	3.6	1.6	-56
COMPUTER RESEARCH	11.4	11.3	-1	-0.1	-0.3	-200
COMPUTRAC	13.4	10.6	-21	1.8	0.1	-94
CORPORATE S/W	135.5	197.0	45	3.2	3.6	13
DELPHI INFO. SYSTEMS	20.1	23.1	15	-1.9	1.5	179
FILENET	83.1	102.9	24	3.0	3.8	27
GERBER SCIENTIFIC	306.1	279.8	-9	33.2	15.1	-55
HBO	203.6	201.5	-1	15.5	7.1 <sup>5</sup>	-54
INTERGRAPH	860.1	1,044.6	21	79.5 <sup>6</sup>	62.6	-21
IVERSON	60.3	49.5	-18	1.3	-6.1	-1,374
REYNOLDS & REYNOLDS	594.4 <sup>7</sup>	607.3	2	26.3	22.0	-16
TERRANO	4.9	6.6	35	0.4	0.8	100
TRIAD SYSTEMS	148.9	143.7	-3	2.7	3.4	26
XYVISION	35.0	29.1	-17	-17.1	-18.1 <sup>8</sup>	-6
Total	2,912.4	3,220.6	11	130.4	96.1	-26

- (1) Includes the results of Ingres Corporation from the date of its acquisition in 1990.
- (2) Restated to include a \$318,000 loss on the subleasing of excess office space.
- (3) Includes interest expenses of over \$12 million associated with loans used to finance the C3 acquisition by Knoll Capital Management L.P.
- (4) Includes an extraordinary gain of \$23.1 million resulting from a financial restructuring of the company during mid-1990.
- (5) Includes a nonrecurring charge of \$3.1 million related to the discontinuance of HBO's clinical equipment maintenance and refurbishment businesses.
- (6) Includes \$13.5 million in pretax gains on the sale of long-term investments.
- (7) Restated to reflect a change in the method of accounting for majority-owned subsidiaries.
- (8) Includes \$6.9 million in restructuring charges and write-downs of assets to phase out the company's proprietary hardware manufacturing business.



Earnings growth for the VAR/turnkey systems group has been somewhat volatile during the past five years. In 1990, earnings declined 26%, after falling 72% during 1989, as shown in Exhibit VI-2.

In 1990, profitability for the group ran below the average for information services vendors overall. The group earned 3.0% on the revenues it generated, compared to the industry average of 6.8%.

Note that Daisy Systems was removed from the list of public VAR/turnkey systems vendors because it was undergoing bankruptcy proceedings. Comptek Research was moved to the government professional services category.





## VII

## Professional Services Trends Analysis

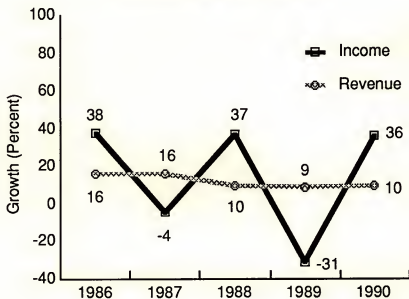
## A

### Government Professional Services Trends Analysis

Growth for the government professional services vendors has been moderate for most of the past five years. Revenues for these companies grew an average of 10% in 1990, compared to 9% in 1989, 10% in 1988, and 16% in 1987 (see Exhibit VII-1). INPUT forecasted the overall 1990 growth for this sector at 5% in the U.S. Many of the public government sector professional services firms are experiencing their growth by expansion into the commercial sector.

EXHIBIT VII-1

#### Public Government Professional Services Vendors Revenue and Net Income



the 1990s, the number of people in the UK who are employed in the public sector has increased by 1.5 million, from 2.5 million in 1980 to 4 million in 1995. The public sector has become an important employer of people with mental health problems.

There is a growing awareness of the need to improve the mental health of people in the public sector. The Department of Health (1995) has published a strategy for mental health care, which includes a commitment to improve the mental health of people in the public sector. The strategy states that 'the mental health of people in the public sector is a priority for the Department of Health'.

The strategy also states that 'the Department of Health will work with other government departments to ensure that the mental health of people in the public sector is given the same priority as the mental health of people in the private sector'. The strategy also states that 'the Department of Health will work with other government departments to ensure that the mental health of people in the public sector is given the same priority as the mental health of people in the private sector'.

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Professional services for the government represents a very mature market targeted by several large vendors, the largest being Computer Sciences Corporation. In 1990, Computer Sciences generated revenues in excess of \$1.6 billion, equal to growth of 16% for the year. Other large government professional services firms include Bolt Beranek & Newman (BBN) and Logicon.

Earnings for the group have fluctuated dramatically during the past several years. The group experienced a 36% increase in earnings during 1990, compared to a 31% decline in earnings during 1989.

Profitability for the government professional services vendors listed in Exhibit VII-2 is well below the average for information services vendors overall. In 1990, the group earned 2.3% on revenues.

## EXHIBIT VII-2

## Public Government Professional Services Companies

Company Name	Revenue			Net Income		
	1990 (\$ Million)	1990 (\$ Million)	Change (Percent)	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)
BBN	274.1	266.4	-3	-34.2	-22.2 <sup>1</sup>	35
C.A.C.I.	142.6	148.1	4	3.2	3.3	3
COMPUTER DATA SYS.	122.3	126.1	3	2.4	3.4	42
COMPTON RESEARCH	47.4	51.0	8	1.2	1.4	17
CSC	1,442.8	1,679.3	16	58.4	68.0	16
DYNAMICS RES.	88.5	90.5	2	3.6	3.3	-8
INTERMETRICS	46.7	52.4	12	2.0	1.8	-10
LOGICON	254.2	257.3	1	8.6	8.6	0
SOFTTECH	48.7	49.4	1	1.1	-4.8 <sup>2</sup>	-536
Total	2,467.3	2,720.5	10	46.3	62.8	36

(1) Includes a \$20.4 restructuring charge, of which \$11.1 million is associated with the downsizing and refocusing of BBN Advanced Computers.

(2) Includes a \$2.9 million one-time pretax charge for an excess office space lease and SoftTech's investment in COMPASS.

Changes in companies included in this sector are the following:

- American Management Systems was moved to the commercial professional services category this year.



- Sterling Software was moved to the systems software category.
- Telos was removed from the list because it was acquired by Contel.

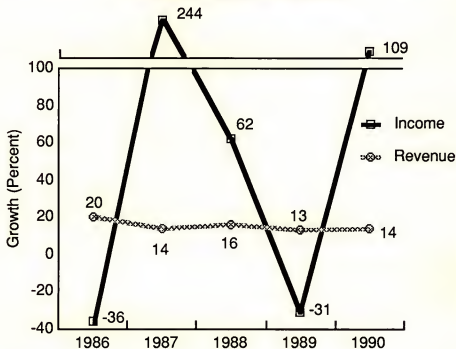
**B**

### Commercial Professional Services Trends Analysis

Growth for the commercial professional services vendors has leveled off during the past four years. Revenues for commercial professional services companies increased 14% from 1989 to 1990, as indicated in Exhibit VII-3.

EXHIBIT VII-3

#### Public Commercial Professional Services Vendors Revenue and Net Income



The largest increases were achieved by Continuum and Brandon Systems. American Management Systems, now the largest of the public commercial professional services companies, grew 16% during 1990. Earnings for this group have fluctuated over the past five years. Earnings rose 109% during 1990, after declining 31% during 1989 and growing 62% during 1988.

Profitability for the commercial professional services group, although lower than the industry average, was higher than for the government professional services group in 1990. Commercial professional services companies earned only 3.6% of revenues on average for the year, compared to 6.8% for the industry as a whole. The performance of each company is listed in Exhibit VII-4.



## EXHIBIT VII-4

## Public Commercial Professional Services Vendors

Company Name	Revenue			Net Income		
	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)	1989 (\$ Million)	1990 (\$ Million)	Change (Percent)
AMER. MGMT. SYS.	225.3	261.9	16	6.2	12.0	94
ANALYSTS INTL.	98.9	114.2	15	5.4	6.2	15
BRANDON SYSTEMS	30.6	37.1	21	2.0	2.3	15
COGNITIVE SYSTEMS	3.4	3.4	0	0.1	-0.6	-700
COMP. HORIZONS	84.7	99.4	17	-0.3 <sup>1</sup>	3.3	1200
COMP. TASK GROUP	233.0	243.9	5	-7.8 <sup>2</sup>	7.2	192
CONTINUUM	75.1	97.1	29	3.1	8.1	161
KEANE	77.2	93.0	20	3.6	5.2	44
SCIENTIFIC S/W	20.8	19.8	-5	0.5	-9.2 <sup>3</sup>	-1940
SYS. & COMP. TECH.	44.5	51.1	15	3.4	1.1	-68
TECHNALYSIS	20.7	20.5	-1	2.0	2.2	10
WORLD WIDE COMP.	17.7	17.2	-3	0.0	0.3	*
Total	931.9	1,058.6	14	18.2	38.1	109

- (1) Includes restructuring charges of \$3.3 million associated with a plan to reduce costs.
- (2) Includes expenses of \$17.4 million for certain restructuring and closing of businesses.
- (3) Includes a one-time charge of \$2.2 million associated with a change in the method of revenue recognition and \$2.8 million in nonrecurring charges related to an office lease in London and provisions for anticipated losses for one client project.

the 1990s, the number of people in the UK who are aged 65 and over has increased by 1.5 million, and the number of people aged 75 and over has increased by 1.1 million (Office for National Statistics 2000).

There is a growing awareness of the need to address the needs of older people, and the importance of the role of the family in supporting older people. The Department of Health (1999) has identified the need to support older people in their own homes, and the importance of the role of the family in supporting older people. The Department of Health (1999) has identified the need to support older people in their own homes, and the importance of the role of the family in supporting older people.

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Code	Company	CVFW-RP
RA04-2	AT&T, Rieck, Craig	1
RA04-24	AT&T, Dalton, Gary R.	1
RA04-47	AT&T, Sokol, Eva	1
RA04-5	AT&T, Huk, Lidia	2
RA04-56	AT&T, Coursen, Samuel	1
RA04-56A	AT&T, Lawton, Marie	2
RA04-56C	AT&T, Kozemchak, Edward B.	1
RA04-75	AT&T, Stein, David	1
RA05-4	AMDAHL CORPORATION, Brennan, Timothy F.	2
RA10-11	ANDERSEN CONSULTING, Bott, Harold S.	1
RA10-15A	ANDERSEN CONSULTING, Battie, A. George	1
RA10-15S	ANDERSEN CONSULTING, Heckman, Bob	1
RA10-15T	ANDERSEN CONSULTING, Smith, John D.	1
RA10-2	ANDERSEN CONSULTING, Davis, Jean	2
RA10-21	ANDERSEN CONSULTING, Oltman, John	1
RA10-23	ANDERSEN CONSULTING, York, Philip	1
RA10-25A	ANDERSEN CONSULTING, Shaheen, George T.	1
RA10-25B	ANDERSEN CONSULTING, Rydberg, Gerald	1
RA10-2A	ANDERSEN CONSULTING, Maurer, Margo B.	1
RA10-36	ANDERSEN CONSULTING, Ahern, Robert	1
RA10-37	ANDERSEN CONSULTING, Konvelinka, John	1
RA10-37B	ANDERSEN CONSULTING, Bunnell, John	1
RA10-38	ANDERSEN CONSULTING, Krauss, Michael C.	1
RA59-2	AMERICAN EXPRESS, Hauptman, Mindy	2
RA92-55	SAM ALBERT ASSOCIATES, Albert, Sam	1
RB16-17	BELL ATLANTIC ENTERPRISES, Tobin, Doreen	1
RB16-5	BELL ATLANTIC, Edgerton, Ray	1
RB16-5A	BELL ATLANTIC ENTERPRISES, Radziewicz, C	2
RB23-1	BROADVIEW ASSOCIATES, Klein, Katherine	2
RB23-2	BROADVIEW ASSOCIATES, Poppel, Harvey	1
RB29-1	BELLSOUTH CORPORATION, Lilly, John	1
RB29-15A	BELLSOUTH ENTERPRISES, INC., Carr, Debor	1
RB29-1A	BELLSOUTH CORPORATION, Hornbuckle, Jewel	2
RB29-3	BELLSOUTH CORPORATION, Arias, Salvador L	1
RB29-31	BELLSOUTH CORPORATION, Jackson, Rebecca	1
RB30-2	BELLCORE, Adams, Robin S.	1
RB30-4	BELLCORE, Glickman, Linda	2
RB35-6	BULL S.A., Chaussonniere, Didier	2
RB36-1	BARCLAYS DE ZOEETE WEDD, INC., Gross, Las	2
RB87-1	BP EXPLORATION, Gahagen, Larry	1
RC12-2	COMPUTER SCIENCES CORPORATION, Lepard, G	4
RC12-5	COMPUTER SCIENCES CORPORATION, Bergstein	1
RC12-5A	COMPUTER SCIENCES CORPORATION, Hoover, W	1
RC12-5B	COMPUTER SCIENCES CORPORATION, Stilling,	1
RC12-6	COMPUTER SCIENCES CORPORATION, Parkus, L	1
RC26-2	COOPERS & LYBRAND, Foy, Patricia	2
RC26-7	COOPERS & LYBRAND, Van Ness, George	1
RC29-1	STM SYSTEMS CORPORATION, Marshall, Jim	2



Code	Company	CVFW-RP
RC34-1	COMPUTER ASSOCIATES, Welch, Mary	2
RC34-2	COMPUTER ASSOCIATES, Wang, Charles B.	1
RC39-2	CINCINNATI BELL INFORMATION, Long, Diana	1
RC39-29	CINCINNATI BELL INFORMATION, Schuler, Sa	1
RC39-30	CINCINNATI BELL INFORMATION, Stelzer, Da	1
RC39-4A	CINCINNATI BELL, INC., Sawm, Peter	1
RC39-7	CINCINNATI BELL INFORMATION, Schinkel, W	1
RC50-15	COMPUTER TASK GROUP, Lamb, Vincent	1
RC50-2	COMPUTER TASK GROUP, Gohn, Rosemary	2
RC50-6	COMPUTER TASK GROUP, Campbell, David N.	1
RC74-3	APPLE COMPUTER INCORPORATED, Donnalley, 2	
RD01-1	DIGITAL EQUIPMENT CORPORATION, Ahern, Ca	1
RD01-2	DIGITAL EQUIPMENT CORPORATION, Library,	3
RD01-22	DIGITAL EQUIPMENT CORPORATION, Starr, Ge	1
RD01-29	DIGITAL EQUIPMENT CORPORATION, Santarlas	1
RD01-2A	DIGITAL EQUIPMENT CORPORATION, Page, Jan	1
RD01-31	DIGITAL EQUIPMENT CORPORATION, Anderson,	1
RD01-32	DIGITAL EQUIPMENT CORPORATION, Beirne, J	1
RD01-33	DIGITAL EQUIPMENT CORPORATION, Yost, Bob	1
RD01-4	DIGITAL EQUIPMENT CORPORATION, North, Ch	1
RD01-47T	DIGITAL EQUIPMENT CORPORATION, Theberge,	1
RD01-47U	DIGITAL EQUIPMENT CORPORATION, Greenwood	1
RD01-47V	DIGITAL EQUIPMENT CORPORATION, Maitland,	1
RD01-5	DIGITAL EQUIPMENT INT'L BV, Quinn, Georg	1
RD01-6	DIGITAL EQUIPMENT CORPORATION, Dimieri,	1
RD01-62	DIGITAL EQUIPMENT CORPORATION, Shields,	1
RD01-63	DIGITAL EQUIPMENT CORPORATION, Scull, Na	1
RD01-65	DIGITAL EQUIPMENT CORPORATION, Baptiste,	1
RD01-65A	DIGITAL EQUIPMENT CORPORATION, Pittinger	1
RD01-75	DIGITAL EQUIPMENT CORPORATION, Gallet, J	1
RD01-75A	DIGITAL EQUIPMENT CORPORATION, Hill, Car	1
RD01-9	DIGITAL EQUIPMENT CORPORATION, Simons, M	1
RD01-91A	DIGITAL EQUIPMENT CORPORATION, Gulloti,	1
RD01-91B	DIGITAL EQUIPMENT CORPORATION, Scarborou	1
RD01-91C	DIGITAL EQUIPMENT CORPORATION, Lipcon, E	1
RD16-1A	DELOITTE & TOUCHE, Deverell, Michael G.	1
RD29-5	DUN & BRADSTREET SOFTWARE, Passacow, Lee	1
RD29-8	DUN & BRADSTREET SOFTWARE, Smith, Jodie	1
RD29-9	DUN & BRADSTREET SOFTWARE, Cohen, Brian	1
RE01-1	ELECTRONIC DATA SYSTEMS, Curry, Kevin	1
RE01-15	ELECTRONIC DATA SYSTEMS, Fernandes, Gary	1
RE01-29	ELECTRONIC DATA SYSTEMS, Sullivan, Barry	1
RE01-29B	ELECTRONIC DATA SYSTEMS, Johnston, Hank	1
RE01-3	ELECTRONIC DATA SYSTEMS, Hoover, Kathryn	1
RE01-5	ELECTRONIC DATA SYSTEMS, Sharpe, Robert	1
RF08-1	FRANCE TELECOM, Besnard, M. C.	2
RF11-29	FUJITSU LIMITED, Mutoh, Toshio	2
RF40-1A	FMC CORPORATION, Lozier, John	2



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RF40-2	FMC CORPORATION, Vilim, John	1
RG02-20	GENERAL ELECTRIC I.S., Fujikura, Ken	2
RG02-27	GENERAL ELECTRIC CONSULTING, Martin, Ear	3
RG02-35	GE CONSULTING SERVICES, Prenoveau, Alan	1
RG05-3	GRUMMAN DATA SYSTEMS, Evans, Robert	3
RG06-2	GTE DATA SERVICES, Valladares, Fernando	1
RG06-4	GTE DATA SERVICES, McMichael, Richard F.	1
RG06-4A	GTE DATA SERVICES, Grabowski, Richard	1
RG06-57	GTE DATA SERVICES, Starkey, William E.	1
RG06-7A	GTE INFORMATION SERVICES, Atchison, Bren	2
RH03-14	HITACHI DATA SYSTEMS, Mascha, Al	1
RH03-21	HITACHI SOFTWARE ENGINEERING, Maeno, Ken	2
RH04-55	HEWLETT-PACKARD, Alberding, Richard C.	1
RH04-57	HEWLETT-PACKARD, Morton, Dean	1
RH04-58	HEWLETT-PACKARD, Young, John	1
RI01-11	IBM CANADA LABORATORY, Cule, Paul	1
RI01-12	IBM CORPORATION, Hoge, James T.	1
RI01-12B	IBM CORPORATION, Mellor, Clive	1
RI01-12C	IBM CORPORATION, Pelzner, Joel	1
RI01-13	IBM CORPORATION, Leschin, Grant	1
RI01-15	IBM CORPORATION, Ruckert, Ilse	1
RI01-15Z	IBM CANADA LTD, Nash, Mark	1
RI01-1F	IBM ITALY, Consani, Alberto	1
RI01-3	IBM CORPORATION, McDaniel, Sara	1
RI01-37	IBM CORPORATION, Backle, Chris	2
RI01-55Z	IBM CORPORATION, Berland, Bob	1
RI01-70	IBM CORPORATION, Akers, John F.	1
RI01-71	IBM CORPORATION, Armstrong, J. A.	1
RI01-72	IBM CORPORATION, Armstrong, Michael	1
RI01-72A	IBM CORPORATION, Arroyo, Chris	1
RI01-75	IBM CORPORATION, Conrades, George H.	1
RI01-77	IBM CORPORATION, Corley, Robert	1
RI01-80	IBM CORPORATION, Ebker, Gerald W.	1
RI01-82	IBM CORPORATION, Guglielmi, Joe M.	1
RI01-83	IBM CORPORATION, Hancock, Ellen M.	1
RI01-84	IBM CORPORATION, Kuehler, Jack	1
RI01-84A	IBM CORPORATION, Lautenbach, Ned C.	1
RI01-84B	IBM CORPORATION, Lautenbach, Terry	1
RI01-84D	IBM CORPORATION, Lucente, Edward E.	1
RI01-84F	IBM CORPORATION, McDowell, D. E.	1
RI01-84G	IBM CORPORATION, Pickerill, Jim B.	1
RI01-84H	IBM CORPORATION, Schavoir, Peter	1
RI01-84I	IBM CORPORATION, Schwartz, Steve B.	1
RI01-84J	IBM CORPORATION, Tang, Victor	1
RI01-84K	IBM CORPORATION, Thompson, Nylene	1
RI01-84L	IBM CORPORATION, Topper, Hal	1
RI01-84M	IBM CORPORATION, Wheeler, Earl F.	1
RI01-86	IBM CANADA LTD, Besso, Dan L.	1



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RI01-87	IBM CORPORATION, Phillips, Sterling	1
RI01-9	IBM CORPORATION, Hargreaves, Ronald	1
RI01-90	IBM CANADA LTD., Gutauskas, Sharon L.	2
RI01-94	IBM CORPORATION, Bailey, Harold	1
RI07-1	INFORMATION ASSOCIATES INC., Marcello, S	1
RI07-2	INFORMATION ASSOCIATES, Minno, James J.	1
RI73-1	IMI SYSTEMS, INC., Forman, Robert	2
RI79-1	INDUSTRY, SCIENCE & TECHNOLOGY, Martin,	1
RJ01-1	JAPAN INFO PROCESSING CENTER, Miki, Ryoj	2
RJ12-17A	JAPAN INFORMATION PROCESSING, Enomoto, A	2
RK05-1	KIDDER PEABODY, Thompson, Samme	1
RL04-1	LITTON COMPUTER SERVICES, Wolfe, Ray	1
RL04-10	LITTON COMPUTER SERVICES, Accounts Payab	1
RL04-2	LITTON COMPUTER SERVICES, Harrington, Ja	1
RL04-26	LITTON COMPUTER SERVICES, Bodurka, Henry	1
RL04-3	LITTON COMPUTER SERVICES, Schoen, Tom	1
RL04-4	LITTON COMPUTER SERVICES, Chalker, Jim	1
RL04-5	LITTON COMPUTER SERVICES, Bain, Ralph	1
RM02-12	MCDOWNELL DOUGLAS, Schroeder, Ted	1
RM02-17	MCDOWNELL DOUGLAS CORPORATION, Gedera, K	1
RM02-17A	MCDOWNELL DOUGLAS COMPANY, Sheehan, Kevi	1
RM02-17B	MCDOWNELL DOUGLAS COMPANY, Rothfuss, R.	1
RM02-1A	MCDOWNELL DOUGLAS I.S., Preston, Jenny	2
RM08-20	MCKINSEY & COMPANY, Schwartz, Susan	1
RM08-6A	MCKINSEY & COMPANY, Kraemer, Linda	1
RM12-1	MOORE CORPORATION, Wilson, Philip C.	1
RM12-16	MOORE CORPORATION, Rupnik, Louis	1
RM12-5	MOORE CORPORATION, Johnston, Cheryl	1
RM12-6	MOORE CORPORATION, McFarland, Michael	1
RM12-6A	MOORE BUSINESS COMMERCIAL SYS., Fisher,	1
RM12-8	MOORE CORPORATION LTD, Stubkjaer, Anders	1
RM85-2	MELLON BANK CORPORATION, Moore, Dave	1
RM85-3	MELLON BANK CORPORATION, Theissen, Scott	1
RN13-10	NYNEX CORPORATION, Mortara, Ken	1
RN13-12	NYNEX CORPORATION, Watson, Colin	1
RN13-13	NYNEX CORPORATION, Yezzi, Susan	1
RN13-14	NYNEX CORPORATION, Engkvist, Theodore	1
RN13-19	NYNEX CORPORATION, Sacco, Don J.	2
RN13-7	NYNEX CORPORATION, Scharf, Davide	1
RN14-3	NEC CORPORATION, Matsuoka, Tadashi	4
RN17-2	NIPPON TELEGRAPH & TELEPHONE, Machida, K	2
RN17-4	NIPPON STEEL CORPORATION, Yoshida, Morio	2
RN17-7	NIPPON TELEGRAPH & TELEPHONE, Library,	2
RN24-56	NCR CORPORATION, Denlinger, V. G.	2
RN24-57	NCR CORPORATION, Nadeu, Bob	3
RP03-17	PACIFIC BELL, Hancock, Jack	1
RP03-3	PACIFIC BELL/MIC, Hewitt, Jan	2
RP03-6	PACIFIC BELL, Haines, Cheryl M.	1







Code	Company	CVFW-RP
RP12-2	PAXUS, Weinman, David	1
RS08-1	SUNGARD DATA SYSTEMS INC., Tarbox, Richa	2
RS45-1	STERLING SOFTWARE, INC., Plumb, William	2
RS45-9	STERLING SOFTWARE INC., Moore, Phillip A	2
RS60-1	SOFTWARE SCIENCES LIMITED, Farrell, Shei	1
RT02-4	TANDEM CORPORATION, Gluck, Richard	2
RT08-4	THORN ENI SOFTWARE, Brisbane, Giles	1
RT08-6	THORN ENI CENTRAL RESEARCH LAB, Gray, Ke	1
RT08-7	THORN ENI SOFTWARE, Shaw, Alison	1
RT08-8	THORN ENI LTD, Southgate, Colin G.	1
RT47-3	TSC, INC., Rabinowitz, Dan	2
RT59-1	TOSHIBA CORPORATION, Imaba, Motoki	2
RU08-3	UNIVERSITY OF CALIFORNIA, West, Richard	2
RU09-2	UNISYS CORPORATION, Ross, Marlene	1
RU09-27	UNISYS CORPORATION, Johnson, Robert E.	1
RU09-7	UNISYS, Coldwell, Jeff	3
RW01-1	WELSH, CARSON, ANDERSON & STOME, Anderson,	2
RZ05-1	ZIFF-DAVIS TECHNICAL INFO., Holland, Deb	2
ZINTERCOA	Z..CALIFORNIA INTERNAL, Wayson, Denny	1
ZINTERCOB	Z..CALIFORNIA INTERNAL, Sales/Mkt Librar	1
ZINTERCOD	Z..CALIFORNIA INTERNAL, Galvan, Terye	2
ZINTERCOE	Z..CALIFORNIA INTERNAL, Borsion, Frankie	1
ZINTERCOF	Z..CALIFORNIA LIBRARY, Library,	2
ZINTERCOG	Z..INPUT FRANCE, Field Salesperson,	1
ZINTERCOH	Z..INPUT NJ LIBRARY & SALES, Sales 1, Li	3
ZINTERCOJ	Z..LONDON, Library/Stock,	4
ZINTERCOK	Z..WASHINGTON, Barbara & Sales,	2
ZINTERCOL	..REGISTER OF COPYRIGHTS, Dep & Acq Div-	2
ZINTERCOM	Z..ROSS HUTCHISON & ASSOCIATES, Hutchiso	1
ZINTERCON	Z..CALIFORNIA INTERNAL, Byles, Torrey	1
ZINTERCOO	..INPUT KK, Imai, Tetsuo	2
ZINTERCOV	Z..DATA MANAGEMENT INT'L., Min, K.S.	2
ZINTERCOW	Z..INPUT GERMANY, Solbach, Frank	1
ZINTERCOY	Z..CALIFORNIA INTERNAL, Tayler, Doug	1



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